

Poipoia te kākano kia puāwai - Nurture the seed and it will thrive

STRATEGIC

& ANNUAL PLAN

2024–2025

(including information about who we are as a Kura)



Koraunui School

Koraunui School was established in 2005 after the merger of Kamahi and Stokes Valley Schools and resides on the original Stokes Valley School site. We are a state, co-educational contributing primary school have classes for students in Years 0 to 6 who are aged between 5 and 11 years. We offer both Auraki (mainstream) and Bi-lingual (Māori Medium Level 3) classes for our students. We have a maximum roll of 340 students, most of who reside within Stokes Valley.

Our students reflect the culturally and socio-economically diverse society in which we live. 45% identify NZ Māori as their first ethnicity, 31% identify as Pākeha/NZ European, 16% identify as Pacific Islands and 8% make up all other ethnic groups. We aim to build on New Zealand's bicultural heritage and the cultural strengths of our local community.

Our Vision

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We aim to help every child to achieve personal success in their learning, competencies and skills they will need for life, working towards being the best version of themselves they can be. We accept that every person is a unique individual who brings their own history, knowledge, experiences and skills with them that they can apply to their learning and our school. Through our school KORAU values, CHOICE Theory practices, key competencies, high expectations and strong relationships, we will help build up tamariki, so they are prepared for challenges now and in the future.









Our KORAU Values

Koraunui School values, **Kind, Own, Respect, Aspire** and **Unite** underpin all we do at Koraunui School and lead us towards living our school vision. They are evident in our relationships, the way we all work with and relate to others, especially how the children learn to manage themselves and get along with others. The KORAU values were identified through consultation with our learning community and represent the collective beliefs of how we expect all people to act and manage themselves at Koraunui School.



Kind/Manaakitanga We show Kindness to people and the environment. **Own/Rangatiratanga** We Own our own behaviour. **Respect/Whakaute** We Respect the rules, people, and the school. Aspire/Wawata We do quality work and strive for excellence. Unite/Whanaungatanga We work as a team / whanau. We are inclusive. K O R A U

Te Tiriti o Waitangi

We acknowledge New Zealand's cultural diversity and the unique position of Māori as tangata whenua. Te Tiriti o Waitangi (the Treaty of Waitangi) is one of eight principles in The New Zealand Curriculum that provide a foundation for a school's decision making.

The Education and Training Act 2020 sets giving effect to te Tiriti o Waitangi as a primary objective for the board of trustees, including by:

- ensuring plans, policies, and local curriculum include local tikanga Māori, mātauranga Māori, and te ao Māori
- taking reasonable steps to offer or make available instruction in tikanga Māori and te reo Māori
- having equitable outcomes for Māori students.

See Māori Educational Success .

Koraunui School's commitment to the principles of te Tiriti o Waitangi is reflected through the following:

Partnership and consultation

We recognise and value all cultures at our school and acknowledge the special position of Māori in New Zealand society. We work together with our school community to achieve the best environment for success for our tamariki. We access cultural advice as appropriate and consult with our Māori community in creating and maintaining our school charter/strategic plan so that it reflects local tikanga Māori, mātauranga Māori, and te ao Māori.

Protection and self-determination

We respect each person's <u>cultural diversity</u> and their right to follow their cultural direction. We take all reasonable steps to offer teaching in te reo Māori and tikanga Māori as part of the government's strategy to revitalise Māori language.

Participation

We promote equitable Māori achievement and equal opportunities for all members of the school community, including our staff and tamariki who need extra support at school. Tamariki will be empowered to achieve success through developing programmes of learning that reflect their culture and interests.

PRINCIPLES: Foundations of curriculum decision making (NZC)

The principles set out below embody beliefs about what is important and desirable in school curriculum – nationally and locally. They should underpin all school decision making. These principles put students at the centre of teaching and learning, asserting that they should experience a curriculum that engages and challenges them, is forward-looking and inclusive, and affirms New Zealand's unique identity. Although similar, the principles and the values have different functions. The principles relate to how curriculum is formalised in a school; they are particularly relevant to the processes of planning, prioritising, and review. The values are part of the everyday curriculum – encouraged, modelled, and explored. All curriculum should be consistent with these eight statements:

High expectations: The curriculum supports and empowers all students to learn and achieve personal excellence, regardless of their individual circumstances.

While understanding that the journey may be longer and harder, Koraunui staff will never use home circumstances as an excuse to lower the learning expectation of any child. The hare may be fast, but it is often the persistent tortoise that will eventually make the most progress and achieve their potential. The 'learning journey', shared with the child and whanau, is the guide by which curriculum decisions are made.

Treaty of Waitangi: The curriculum acknowledges the principles of the Treaty of Waitangi, and the bicultural foundations of Aotearoa New Zealand. All students have the opportunity to acquire knowledge of te reo Māori me ōna tikanga.

Both te reo Maori/English and English medium streams are open to all children at Koraunui School and is parental choice. Te reo Māori is accorded its rightful place in all classes, being incorporated into daily teaching practice. Staff are actively encouraged to increase personal proficiency with te reo Māori and English.

Cultural diversity: The curriculum reflects New Zealand's cultural diversity and values the histories and traditions of all its people.

Staff will explore the cultural/spiritual norms of all ethnicities represented in the school, and give due consideration to these when making contextual decisions; with curriculum delivery and the day to day functioning of the school.

Inclusion The curriculum is non-sexist, non-racist, and non-discriminatory; it ensures that students' identities, languages, abilities, and talents are recognised and affirmed and that their learning needs are addressed.

The school willingly accepts all children, irrespective of learning needs, family background and ethnicity. New families will receive a warm, positive welcome and will know that the school staff have the best interests of the child as a priority. Koraunui School staff appreciate the need to actively assure parents of children with identified learning, health and behavioural needs that they are valued in the school setting.

Learning to Learn: The curriculum encourages all students to reflect on their own learning processes and to learn how to learn.

This will be achieved through clear and concise learning intentions and success criteria, co-constructed by teachers and pupils.

Community engagement: The curriculum has meaning for students, connects with their wider lives, and engages the support of their families, whanau, and communities.

Teachers will actively draw on and expand the richness of knowledge all children have within their personal experiences, particularly those who come from a cultural background different to themselves - the teacher becoming the learner in these circumstances.

Coherence: The curriculum offers all students a broad education that makes links within and across learning areas, provides for coherent transitions, and opens up pathways to further learning.

Learning contexts will be developed that build on from prior knowledge, initially relate to the children's known environment and be expanded by provision of real experiences beyond the school gate and exploration through technologies available at Koraunui School.

Future focus: The curriculum encourages students to look to the future by exploring such significant future-focused issues as sustainability, citizenship, enterprise, and globalization.

Programmes and practices that model and encourage children to pick up these challenges. Crystal ball gazing will be encouraged as we move towards a future that is often unknown. This will enable us to better plan to meet new challenges head on and in creative ways.





Key Competencies: Capabilities for living and lifelong learning (NZC)

Key competencies are the capabilities people have, and need to develop, to live and learn today and in the future.

The New Zealand Curriculum identifies five key competencies:

thinking

using language, symbols, and texts

managing self

relating to others

participating and contributing



Thinking is about using creative, critical, and meta-cognitive processes to make sense of information, experiences, and ideas. These processes can be applied to purposes such as developing understanding, making decisions, shaping actions, or constructing knowledge. Intellectual curiosity is at the heart of this competency. Students who are competent thinkers and problem-solvers actively seek, use, and create knowledge. They reflect on their own learning, draw on personal knowledge and intuitions, ask questions, and challenge the basis of assumptions and perceptions.

For a child to display intellectual curiosity we must ensure the school environment (in every sense) encourages this. There are four key areas that must be considered to ensure our children can become competent thinkers.

1. That a desire to know 'stuff' is within a child's 'Quality World'; something they value. For this to develop, a child's basic needs – survival, fun, freedom, power, love & belonging – need to be met.

2. Children need to be able to take learning risks safely; secure in the knowledge they will not be ridiculed by staff or other children.

3. Learning contexts must be stimulating and build on prior knowledge.

4. Thinking 'tools' need to be actively taught. Where these tools are not available, we will make use of a range of other tools that have been developed throughout time and as technology has changed and evolved our thinking. We will use learning from the past to inform how we work in the future so we do not make the same mistakes as those who have gone before us. The development of everyday tools such as the wheel, gardening and carpentry tools are an example of evolved thinking and technology meeting.

Using language, symbols, and texts is about working with and making meaning of the codes in which knowledge is expressed. Languages and symbols are systems for representing and communicating information, experiences, and ideas. People use languages and symbols to produce texts of all kinds: written, oral/aural, and visual; informative and imaginative; informal and formal; mathematical, scientific, and technological. Students who are competent users of language, symbols, and texts can interpret and use words, number, images, movement,

metaphor, and technologies in a range of contexts. They recognise how choices of language, symbol, or text affect people's understanding and the ways in which they respond to communications. They confidently use ICT (including, where appropriate, assistive technologies) to access and provide information and to communicate with others.

Many children entering Koraunui School arrive with minimal preparatory skills. Significant development in oracy is a necessity to prepare them for successful growth in literacy and numeracy. Some children arrive to school with preparatory skills well established and their needs are equally important and should not be held back. NZ research through the best evidence synthesis informs that the first year of learning is vital in ensuring success in later years. Our challenge is to accelerate the acquisition of skills in this first year, to ensure children can access the curriculum in later years. Transition to school and Year One programme developments are a core focus at Koraunui School. There is increasing participation from ECE centres in school programmes; for example the PMP programme, As children progress through the school, learning intentions and success criteria become increasingly co-constructed and children take on ownership of the learning process. It is also important to consider parental educational needs and staff encourage active participation by whanau in the learning programmes at school.

Managing self is associated with self-motivation, a "can-do" attitude, and with students seeing themselves as capable learners. It is integral to self-assessment. Students who manage themselves are enterprising, resourceful, reliable, and resilient. They establish personal goals, make plans, manage projects, and set high standards. They have strategies for meeting challenges. They know when to lead, when to follow, and when and how to act independently.

A school utilising choice theory principles resists punishing and encourages personal responsibility. When self-management is an issue, the same principles apply to this area as in any other learning area. For example, if a child is unreliable, they are taught the skills inherent in being reliable and encouraged to practice them, receiving meaningful feedback along the way. Opportunities to develop strong self-management and self-reliance skills are proactively introduced. For example, Year 6 children are expected to earn their way to the school camp through Work Club and 50c stall fundraising.

Relating to others is about interacting effectively with a diverse range of people in a variety of contexts. This competency includes the ability to listen actively, recognise different points of view, negotiate, and share ideas. Students who relate well to others are open to new learning and able to take different roles in different situations. They are aware of how their words and actions affect others. They know when it is appropriate to compete and when it is appropriate to co-operate. By working effectively together, they can come up with new approaches, ideas, and ways of thinking.

This competency is directly taught through Choice Theory and is key to successful learning in all other areas. Damaging behaviours, such as bullying, are addressed by teaching children a more effective way of relating to others. Natural consequences, known prior to a choice being made, replace punishment. Opportunities for co-operative work are provided, taking leadership roles nurtured. For example, the tuakana/teina approach inherent in whanau classes and the buddies programme. Research tells us that a child requires a positive and supportive relationship with the teacher to progress well. Organisational structures are developed, where possible, to minimise disruption to learning, by keeping children with the same teacher if the relationship is positive and evidenced by learning progress.

Participating and contributing is about being actively involved in communities. Communities include family, whānau, and school and those based, for example, on a common interest or culture. They may be drawn together for purposes such as learning, work, celebration, or recreation. They may be local, national, or global. This competency includes a capacity to contribute appropriately as a group member, to make connections with others, and to create opportunities for others in the group. Students who participate and contribute in communities have a sense of belonging and the confidence to participate within new contexts. They understand the importance of balancing rights, roles, and responsibilities and of contributing to the quality and sustainability of social, cultural, physical, and economic environments.

Sporting and cultural activities strongly support the development of these competencies within the school. Examples of the many activities Koraunui School offers are Kapahaka (performance and participation groups), Pasifika, Huttfest, a myriad of sporting opportunities: basketball, netball, cricket, swimming, touch. We also have a focus of physical and mental wellbeing through school based learning opportunities that involve bubble blowing, regular star jump and burpee exercises along with open air meditation in the native tree grove that we have established on the school grounds. The school also engages in community events, helping children to understand their place in the Stokes Valley community. For example: Marae open days and village fairs.



Vision & Our Strategic Aims



Goal 1: Academic Excellence and Bilingual Proficiency

Objective 1: Enhance Literacy and Numeracy Skills

- Implement evidence-based teaching methods to improve students' literacy and numeracy outcomes in both English, Māori.
- Offer targeted support and interventions to students who require additional assistance with their learning.

Objective 2: Foster Bilingual Proficiency

- Strengthen the teaching of te reo and tikanga Māori to promote fluency and cultural understanding among students and staff.
- Provide ongoing professional development for teachers to enhance their competency in bilingual education.

Goal 2: Nurturing Inclusive Learning Environments

Objective 1: Optimal Learning Spaces

- Maintain and enhance classrooms to create comfortable, stimulating, and culturally relevant learning environments for all students.
- Develop learning spaces that incorporate Māori culture and values to foster a sense of belonging and identity.

Objective 2: Celebrating Student Achievements

- Establish a comprehensive system for displaying and celebrating students' work, achievements, and cultural expressions across the school premises.
- Conduct regular cultural events and performances to showcase the cultural identity of students through, songs/waiata, karakia, and customs, strengthening cultural pride and identity.

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Goal 4: Holistic Development and Health

Objective 1: Utilizing the school environment for Education and Well-being

- Optimize the use of the school's existing facilities for both fun activities and education to support students' physical and mental well-being. Offer targeted support and interventions to students who require additional assistance with their learning.
- Integrate physical activity into the curriculum to develop confidence and skills among all students.

Objective 2: Promoting Holistic Growth

- Provide and promote a wide range of extracurricular activities, including arts, sports, music, and recreational opportunities to enhance students' confidence and well-rounded skills.Emphasize the importance of
- unstructured play to promote creativity, problem-solving, self-management and overall development.

Goal 5: Continuous Improvement and Leadership

Objective 1: Professional Development and Teacher Support

- Invest in ongoing professional development to equip teachers with the necessary skills and knowledge for bilingual education and cultural competency.
- Create a supportive environment for teachers through peer mentoring and regular feedback to promote continuous growth.

Objective 2: Strong Leadership and Vision

- Establish a clear vision and strategic direction for the school, emphasizing the importance of bilingual education and cultural preservation.
- Strengthen leadership capabilities to effectively manage the school's growth and meet the unique needs of the bilingual community.

Goal 3: Safety, Well-being, and Community Engagement

Objective 1: Safe and Accessible Environment

 Address any maintenance issues promptly to maintain a clean and hazard-free learning environment.

Objective 2: Strong Community Partnerships

- Strengthen partnerships with the local Māori and Pacific Island community to promote cultural integration and understanding.
- Engage parents and whanau in regular communication and involvement in their children's education journey.

Strategic & Annual Goals

Vision Statement: Poipoia te kākano kia puāwai – *Nurture the seed and it will thrive* Refer Regulation 7 (a)

Summary of the information used to develop this plan/How did you create this plan

We carried our consultation with our school community and staff. This provided us with initial information that we used to develop strategic goals and objectives. These were put out to our community again for feedback and input. We also approached our local Marae to seek their input. We are working to strengthen our relationship with them and having their input into our goals and direction as a school is important to us. Refer Regulation 7 (c)

Strategic Goals	Goal 1: Academic Excellence and Bilingual Proficiency
These are your priorities for improvement which have been	Goal 1. Academic Excenence and Dimigual Fronciency
<i>identified through your community consultation, your data and/or</i>	
your ERO evaluations. You can have as many strategic goals as	
you need.	
Refer Regulations 7(1)(b)	
Which Board Primary Objective does this strategic goal work	Objective 1: Enhance Literacy and Numeracy Skills
towards meeting?	Implement evidence-based teaching methods to improve students' literacy and numeracy outcomes in
These are set out in Section 127 of the Education and Training Act	both English, Māori.
2020.	Offer targeted support and interventions to students who require additional assistance with their
	learning.
Refer Regulations 7(1)(b)	
	Objective 2: Foster Bilingual Proficiency
	• Strengthen the teaching of te reo and tikanga Māori to promote fluency and cultural understanding
	among students and staff.
	Provide ongoing professional development for teachers to enhance their competency in bilingual
	education.
Annual Goal/s These are the specific focus areas that have been identified for the	Objective 1
current year that relate to the Strategic Goal and Objectives	• Staff will work collaboratively to improve their knowledge and teaching of writing across the school.
Refer Regulations 7(1)(e)	Knowledge and approaches used in teaching of structured literacy will be used to make connections across the
	literacy curriculum.
	Objective 2
	• Building te reo Māori and tikanga Māori across the school with a focus on assemblies, hui, waiata, karakia and
	tikanga. The use of te reo will be included in everyday interactions around the school.
Links to Education requirements	Objective 1
This includes National Education Learning Priorities, education	NELP: Priority 2: Have high aspirations for every learner/ākonga, and support these by partnering with their whānau
strategies or plans and curriculum statements.	and communities to design and deliver education that responds to their needs, and sustains their identities, languages and cultures.
Refer Regulations 7(d)	NELP: Priority 4: Ensure every learner/ākonga gains sound foundation skills, including language, literacy and
Korer Kegulatiolis /(u)	numeracy.
	humoracy.

	Objective 2 NELP: Priority 2: Have high aspirations for every learner/ākonga, and support these by partnering with their whānau and communities to design and deliver education that responds to their needs, and sustains their identities, languages and cultures. NELP: Priority 3: Reduce barriers to education for all, including for Māori and Pacific learners/ākonga, disabled learners/ākonga and those with learning support needs.		
What do you avport to soo?			
What do you expect to see? What is the anticipated result of successful completion of your Objectives - at the end of 3 years. What evidence will you see of this? What shifts and changes to teachers' and leaders' practices, and learner outcomes do you expect to see as a result of the goals set and actions you will take? Refer Regulations 7(g)	 Objective 1 We will see writing outcomes improve at the same rate as reading and mathematics. Tamariki will have improved skills and knowledge of writing this will be evident in their writing across the curriculum. Techers will upskill their practice and will provide effective teaching of writing across the school. This will complement the Structured Literacy approach we are using. Teachers will use data and information they collect about tamariki needs, progress and achievement in their planning. Objective 2 The use of te reo Māori will be more evident across the school and will be used in authentic situations. 		
	 Staff and tamariki have a good understanding of tikanga Māori and the tikanga of our Kura. Staff will continue to take up opportunities to upskill in te reo Māori and tikanga Māori. 		
How will we achieve or make progress towards our strategic goals? What high-level tangible steps will you take that will work towards achieving your strategic goals – these will then be broken down into more detail in the annual implementation plans. These must be based on the identities, needs and aspirations or your school community. Some of these need to show giving effect to Te Tiriti o Waitangi and identifying and catering to students whose needs have not yet been well met. Refer Regulations 7€, 7(f)	 Objective 1 Provide teaching staff with opportunities to develop their understanding and teaching of writing within our school, the Kahui Ako and through outside facilitators. Provide tamariki with a range of learning experiences across the curriculum where they can engage in and apply writing skills. Ensure all tamariki are able to access the curriculum through meaningful and targeted teaching. Objective 2 Provide staff with opportunities to engage in te reo Māori PLD. Continue to include cultures and interests of tamariki in planning and teaching across the school. Ensure all tamariki are able to access the curriculum through meaningful and targeted teaching. 		
How will you measure success? You might want to consider: How will you know how well you have achieved your goals? How will you evaluate impact and learn about what worked, why it worked and what to do next? What success indicators/tools/rubrics will you use to measure the shifts in practice and changes to learner outcomes? What sources of evidence will you gather to support your evaluation? Who will be involved in gathering and making sense of the evidence? Refer Regulations 7(g)	 Objective 1 We will be able to track writing through the work tamariki produce and with our writing matrix. Regular writing moderation sessions will provide teachers the opportunity to discuss and monitor the effectiveness of teaching. Analysis of mid-year and end of year data and target groups to see if our teaching is meeting the needs if identified tamariki. Objective 2 There will be an increase in te reo Māori used across the school. Staff and tamariki will develop their understanding of te reo Māori and tikanga Māori and be able to apply this is meaningful contexts. We will receive regular feedback from our whānau about how we are doing and what they want for their tamariki. 		
Responsibility Who will be involved?	 All teaching staff Colleagues from our Kahui Ako RTLB and other outside supports 		
Timeframe	Terms 1-4		

Review	<u>Term 1</u>	
Review How did we go? What did we achieve?	•	
	<u>Term 2</u>	
	•	
	<u>Term 3</u>	
	•	
	<u>Term 4</u>	
	•	

Strategic Goals	Goal 2: Nurturing Inclusive Learning Environments
These are your priorities for improvement which have been	
identified through your community consultation, your data	
and/or your ERO evaluations. You can have as many strategic	
goals as you need.	
Refer Regulations 7(1)(b)	
Which Board Primary Objective does this strategic goal work	Objective 1: Optimal Learning Spaces
towards meeting? These are set out in Section 127 of the Education and Training	Maintain and enhance classrooms to create comfortable, stimulating, and culturally relevant learning environments for all students.
Act 2020.	• Develop learning spaces that incorporate Māori culture and values to foster a sense of belonging and identity.
Refer Regulations 7(1)(b)	Objective 2: Celebrating Student Achievements
	Establish a comprehensive system for displaying and celebrating students' work, achievements, and
	cultural expressions across the school premises.
	• Conduct regular cultural events and performances to showcase the cultural identity of students through,
	songs/waiata, karakia, and customs, strengthening cultural pride and identity.
Annual Goal/s	Objective 1
These are the specific focus areas that have been identified for	• Cater for the cultures, interests and make up of classes within the classroom spaces and across the school
the current year that relate to the Strategic Goal and Objectives	through intentional groupings across the curriculum and through creating stimulating classroom environments
Refer Regulations 7(1)(e)	that reflect tamariki in them.
	Objective 2
	• Re-write DMIC problems (when necessary), changing the context of the questions to reflect the culture, interests
	and tamariki in our classes, making them more relevant and meaningful to them.
Links to Education requirements	Objective 1
This includes National Education Learning Priorities, education	NELP: Priority 3: Reduce barriers to education for all, including for Māori and Pacific learners/ākonga, disabled
strategies or plans and curriculum statements.	learners/ākonga and those with learning support needs
	NELP: Priority 1: Ensure places of learning are safe, inclusive and free from racism, discrimination and bullying.
Refer Regulations 7(d)	NELP: Priority 5: Meaningfully incorporate te reo Māori and tikanga Māori into the everyday life of the place of learning
	Objective 2
	NELP: Priority 2: Have high aspirations for every learner/ākonga, and support these by partnering with their whānau and
	communities to design and deliver education that responds to their needs, and sustains their identities, languages and
	cultures.
What do you armost to goo?	NELP: Priority 5: Meaningfully incorporate te reo Māori and tikanga Māori into the everyday life of the place of learning. Objective 1
What do you expect to see?	
What is the anticipated result of successful completion of your Objectives, at the and of 2 years	• Careful consideration is given to the make up of classes and when possible within the teams tamariki are placed
<i>Objectives - at the end of 3 years.</i>	in a class where they will best be able to engage and thrive in the curriculum and culture. This will happen
	through discussions between teachers and whanau input will be sought.

What evidence will you see of this?	• Teachers will be able to target teaching to the cultures and needs of tamariki. This will lead to better student
What shifts and shows as to too show I and the down's marking and	engagement and progress across the curriculum.
What shifts and changes to teachers' and leaders' practices, and	Objective 2
learner outcomes do you expect to see as a result of the goals set and actions you will take?	• DMIC booklets will be used across the school for teaching mathematics. The context of the problems will be re-
Refer Regulations 7(g)	written to reflect the make-up of the classroom when required. Context may be the same for the school and
Keler Regulations 7(g)	teams or vary from class to class.
	• Targeting the mathematics lessons to the culture and interests of tamariki will lead to better student engagement
	and progress across the curriculum.
How will we achieve or make progress towards our strategic	Objective 1
goals?	• Towards the end of the year teachers work collaboratively to organise classes for the following year. These will
What high-level tangible steps will you take that will work towards achieving your strategic goals - these will then be	finalised after all consultation and discussions are completed.
broken down into more detail in the annual implementation	• Where possible and where it will be effective, the culture of tamariki, dynamics between tamariki and interests
plans.	will form the basis of decision making. Whānau input will be sought as required.
plans.	Objective 2
These must be based on the identities, needs and aspirations or	• As per the assessment overview, we will go through anticipations for DMIC questions in the first week and fifth week of the term. At this time the context of the questions will be considered and discussed. If necessary, these
your school community.	week of the term. At this time the context of the questions will be considered and discussed. If necessary, these will be changed to reflect tamariki in the classes.
your school community.	whild be changed to reflect tamariki in the classes.
Some of these need to show giving effect to Te Tiriti o Waitangi	
and identifying and catering to students whose needs have not yet	
been well met.	
Refer Regulations 7(e), 7(f)	
How will you measure success?	Objective 1
You might want to consider: How will you know how well you	Visually classrooms will reflect tamariki who are in them.
have achieved your goals? How will you evaluate impact and	 Class make-up and groups will be reflective of culture, identity and interests.
learn about what worked, why it worked and what to do next?	 Teaching programmes will be targeted at tamariki in classes.
What success indicators/tools/rubrics will you use to measure the	 We will see more tamariki engaged in learning and making progress across the curriculum.
shifts in practice and changes to learner outcomes? What	Objective 2
sources of evidence will you gather to support your evaluation?	Teaching programmes will be targeted at tamariki in classes.
Who will be involved in gathering and making sense of the	 We will see more tamariki engaged in learning and making progress across the mathematics.
evidence?	 No More Marking, the work tamariki produce and teacher judgements based on the Mathematic Elaborations
Refer Regulations 7(g)	will be used to assess and moderated Mathematics. Record of progress and achievement will be recorded in
	eTap.
Responsibility	All teaching staff
Who will be involved?	Colleagues from our Kahui Ako
	 DMIC Mentors and other outside supports
Timeframe	Terms 1-4
When will the work take place during the year?	
Review	<u>Term 1</u>
How did we go? What did we achieve?	•
	<u>Term 2</u>
	•
	<u>Term 3</u>
	•
	<u>Term 4</u>
	•

Students Contra	
Strategic Goals These are your priorities for improvement which have been identified through your community consultation, your data and/or your ERO evaluations. You can have as many strategic goals as you need. Refer Regulations 7(1)(b)	Goal 3: Safety, Well-being, and Community Engagement
Which Board Primary Objective does this strategic goal work towards meeting? These are set out in Section 127 of the Education and Training Act 2020. Refer Regulations 7(1)(b)	Objective 1: Safe and Accessible Environment • Address any maintenance issues promptly to maintain a clean and hazard-free learning environment. Objective 2: Strong Community Partnerships • Strengthen partnerships with the local Māori and Pacific Island community to promote cultural integration and understanding. • Engage parents and whanau in regular communication and involvement in their children's education journey.
Annual Goal/s These are the specific focus areas that have been identified for the current year that relate to the Strategic Goal and Objectives Refer Regulations 7(1)(e)	 Objective 1 Ensure the "red book" is used to record identified hazards and work required around the school to keep it as safe as possible. Work required for hazards and health and safety are to be recorded as priority to be completed first. Objective 2 Re-engage and connect with local Marae, Kohanga reo and ECE to build relationships with whānau.
Links to Education requirements This includes National Education Learning Priorities, education strategies or plans and curriculum statements. Refer Regulations 7(d)	Objective 1 NELP: Priority 6: Develop staff to strengthen teaching, leadership and learner support capability across the education workforce. <u>Objective 2</u> NELP: Priority 1: Ensure places of learning are safe, inclusive and free from racism, discrimination and bullying. NELP: Priority 3: Reduce barriers to education for all, including for Māori and Pacific learners/ākonga, disabled learners/ākonga and those with learning support needs.
What do you expect to see? What is the anticipated result of successful completion of your Objectives - at the end of 3 years. What evidence will you see of this? What shifts and changes to teachers' and leaders' practices, and learner outcomes do you expect to see as a result of the goals set and actions you will take? Refer Regulations 7(g)	Objective 1 • The "red book" is used effectively to record identified hazards and work required around the school to keep it as safe as possible. • work will be carried out by the appropriate person in a timely manner, with preference given to health & safety and hazards identified. • The school will be maintained and kept safe for tamariki, staff and our school whānau. Objective 2 • We will have strong relationships with local Marae, Kohanga reo and ECE. • Communication will be both ways and authentic. • Regular visits will take place at school and local Marae, Kohanga reo and ECE.
How will we achieve or make progress towards our strategic goals? What high-level tangible steps will you take that will work towards achieving your strategic goals - these will then be broken down into more detail in the annual implementation plans.	 Objective 1 Daily communication with the caretaker about the work that is required and that has been completed. Where trades people are required for work, this is organsied and carried out in a timely manner. We will budget funds, as we can, for the identified and planned work required. Objective 2

 These must be based on the identities, needs and aspirations or your school community. Some of these need to show giving effect to Te Tiriti o Waitangi and identifying and catering to students whose needs have not yet been well met. Refer Regulations 7(e), 7(f) 	 Plan to hold regular whānau hui and fono for our school community to identify their desires for their tamariki and to share school plans. Actively work to make connections and plan for hui both at school and at the local Marae, Kohanga reo and ECE. Identify key people who need to be involved in conversations and building relationship. Plan visits to the local Marae for tamariki.
How will you measure success? You might want to consider: How will you know how well you have achieved your goals? How will you evaluate impact and learn about what worked, why it worked and what to do next? What success indicators/tools/rubrics will you use to measure the shifts in practice and changes to learner outcomes? What sources of evidence will you gather to support your evaluation? Who will be involved in gathering and making sense of the evidence? Refer Regulations 7(g) Responsibility Who will be involved?	Objective 1 • Work will be recorded in the red book as it is identified and jobs will be completed in a timely manner. • Health & safety and hazards identified will be completed first. • Work will be signed off as completed in the red book. • The school will be a safe environment. Objective 2 • We will have re-established strong and authentic relationships with the local Marae, Kohanga reo and ECE that we can link into our school curriculum and involvement in the community. • School Leadership and Board • All teaching staff and support staff
Timeframe When will the work take place during the year? Review How did we go? What did we achieve?	Terms 1-4 Term 1
	Term 2 <u>Term 3</u> <u>Term 4</u>

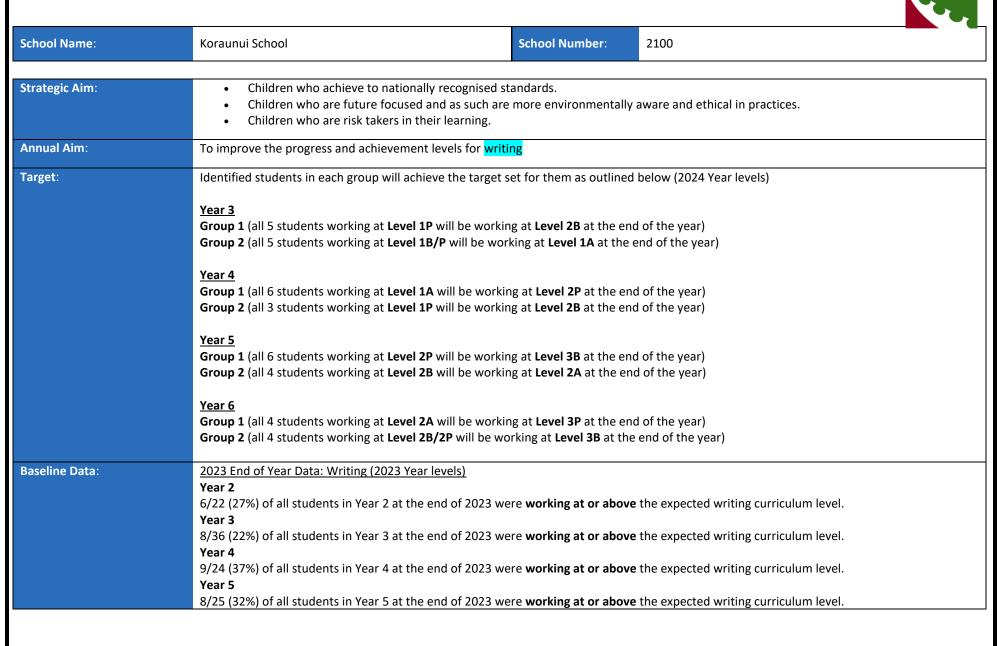
Strategic Goals	Goal 4: Holistic Development and Health
These are your priorities for improvement which have been	
identified through your community consultation, your data	
and/or your ERO evaluations. You can have as many strategic	
goals as you need.	
Refer Regulations 7(1)(b) Which Board Primary Objective does this strategic goal work	Objective 1: Utilizing the school environment for Education and Well-being
towards meeting?	Optimize the use of the school's existing facilities for both fun activities and education to support
These are set out in Section 127 of the Education and Training	students' physical and mental well-being. Offer targeted support and interventions to students who
Act 2020.	require additional assistance with their learning.
	• Integrate physical activity into the curriculum to develop confidence and skills among all students.
Refer Regulations 7(1)(b)	
	Objective 2: Promoting Holistic Growth
	Provide and promote a wide range of extracurricular activities, including arts, sports, music, and representational environmentation of extractional environmentations and mell environmentations.
	 recreational opportunities to enhance students' confidence and well-rounded skills. Emphasize the importance of unstructured play to promote creativity, problem-solving, self-management
	and overall development.
Annual Goal/s	Objective 1
Annual Goals These are the specific focus areas that have been identified for	Work with the MoE and advisors to create a sensory room in Room 11 for tamariki who require this type of
the current year that relate to the Strategic Goal and Objectives	environment as a part of their learning.
Refer Regulations 7(1)(e)	christian as a part of their learning.
	Objective 2
	• Learn about and introduce the Mana Potential approach to building relationships and managing emotions across
	the school, pulling together PB4L, CHOICE Theory and school processes.
Links to Education requirements	Objective 1
This includes National Education Learning Priorities, education	NELP: Priority 2: Have high aspirations for every learner/ākonga, and support these by partnering with their whānau and communities to design and deliver education that responds to their needs, and sustains their identities, languages and
strategies or plans and curriculum statements.	cultures. NELP: Priority 3: Reduce barriers to education for all, including
Refer Regulations 7(d)	for Māori and Pacific learners/ākonga, disabled learners/ākonga and those with learning support needs.
	Objective 2
	NELP: Priority 1: Ensure places of learning are safe, inclusive and free from racism, discrimination and bullying.
	NELP: Priority 3: Reduce barriers to education for all, including for Māori and Pacific learners/ākonga, disabled learners/ākonga and those with learning support needs.
	reamers/akonga and mose with rearning support needs.
What do you expect to see?	Objective 1
What is the anticipated result of successful completion of your	• We will have a sensory room that will be fit for purpose and will meet the needs of tamariki.
<i>Objectives - at the end of 3 years.</i>	Objective 2
What evidence will you see of this?	 Objective 2 We will be using Mana Potential effectively across the school in a way that will help tamariki build and
	maintain relationships and manage their behaviours.
What shifts and changes to teachers' and leaders' practices, and	Approaches already established across the school will be incorporated into Mana Potential.
learner outcomes do you expect to see as a result of the goals set	• All staff will be using the language and classroom environments will reflect Mana Potential.
and actions you will take?	
Refer Regulations 7(g)	
How will we achieve or make progress towards our strategic	Objective 1
goals? What high-level tangible steps will you take that will work	• We will work with our MoE advisors to identify what is required for a sensory room and to source funding for
man men-wer ungible sleps will you lake that will work	this.

towards achieving your strategic goals - these will then be	• Staff will identify tamariki who might benefit form a sensory room and discuss this with the leadership team and
broken down into more detail in the annual implementation	whānau.
plans.	We will source equipment required for the sensory room that meets the needs of tamariki.
	• Upskill staff so the sensory room can be used effectively.
These must be based on the identities, needs and aspirations or	Objective 2
your school community.	• PLD staff meetings run by Angeline McDonald.
	• We will build our knowledge and understanding of Mana Potential as we implement this across the school.
Some of these need to show giving effect to Te Tiriti o Waitangi	• Mana Potential will be effectively used across the school.
and identifying and catering to students whose needs have not yet	
been well met.	
Refer Regulations 7(e), 7(f)	
How will you measure success?	Objective 1
You might want to consider: How will you know how well you	• We will have a fit for purpose sensory room that is being used effectively for tamariki who will benefit from
have achieved your goals? How will you evaluate impact and	this.
learn about what worked, why it worked and what to do next?	Objective 2
What success indicators/tools/rubrics will you use to measure the	Mana Potential will be used effectively and consistently across the school.
shifts in practice and changes to learner outcomes? What	• Staff and tamariki will use the language and approach for relationship and behaviour management.
sources of evidence will you gather to support your evaluation?	
Who will be involved in gathering and making sense of the	
evidence?	
Refer Regulations 7(g)	
Responsibility	• MoE
Who will be involved?	School Leadership
	• All teaching staff
	Colleagues from our Kahui Ako
	Angeline McDonald (Mana Potential)
	RTLB
Timeframe	Terms 1-4
When will the work take place during the year?	
Review	<u>Term 1</u>
How did we go? What did we achieve?	•
	<u>Term 2</u>
	•
	<u>Term 3</u>
	•
	<u>Term 4</u>
	•

Strategic Goals	Goal 5: Continuous Improvement and Leadership
These are your priorities for improvement which have been	
identified through your community consultation, your data	
and/or your ERO evaluations. You can have as many strategic	
goals as you need.	
Refer Regulations 7(1)(b)	
Which Board Primary Objective does this strategic goal work	Objective 1: Professional Development and Teacher Support
towards meeting? These are set out in Section 127 of the Education and Training	• Invest in ongoing professional development to equip teachers with the necessary skills and knowledge for bilingual education and cultural competency.
Act 2020.	• Create a supportive environment for teachers through peer mentoring and regular feedback to promote continuous growth.
Refer Regulations 7(1)(b)	
	Objective 2: Strong Leadership and Vision
	• Establish a clear vision and strategic direction for the school, emphasizing the importance of bilingual education and cultural preservation.
	• Strengthen leadership capabilities to effectively manage the school's growth and meet the unique needs of the bilingual community.
Annual Goal/s	Objective 1
These are the specific focus areas that have been identified for	Complete the final part of DMIC PLD "Lesson Study" that will provide teachers with the opportunity to reflect
the current year that relate to the Strategic Goal and Objectives	on their teaching practice and receive feedback from a colleague, leading to consolidating effective teaching
Refer Regulations 7(1)(e)	practices across the school.
	Objective 2
	 Teachers who took part in Kahui Ako Part 1 Leadership Incubator workshops will be provided the opportunity to take further develop their leadership skills in part 2 during 2024.
Links to Education requirements	Objective 1
This includes National Education Learning Priorities, education strategies or plans and curriculum statements.	NELP: Priority 2: Have high aspirations for every learner/ākonga, and support these by partnering with their whānau and communities to design and deliver education that responds to their needs, and sustains their identities, languages and
	cultures.
Refer Regulations 7(d)	NELP: Priority 4: Ensure every learner/ākonga gains sound foundation skills, including language, literacy and numeracy.
	<u>Objective 2</u> NELP: Priority 2: Have high aspirations for every learner/ākonga, and support these by partnering with their whānau and communities to design and deliver education that responds to their needs, and sustains their identities, languages and
	cultures.
	NELP: Priority 3: Reduce barriers to education for all, including for Māori and Pacific learners/ākonga, disabled learners/ākonga and those with learning support needs.
What do you expect to see?	Objective 1
What is the anticipated result of successful completion of your Objectives - at the end of 3 years.	 All aspects of DMIC will be consistently and effectively implemented across the school. Teachers will be using data and information gathered to hone their teaching practice and target teaching to the
	needs of tamariki.
What evidence will you see of this?	Objective 2
	• Teachers who have engaged in leadership learning will use the knowledge and skills they have learnt in their
What shifts and changes to teachers' and leaders' practices, and	work and roles at school.

and actions you will take?	Leaders will be developed across the school and provided with the opportunity to use their skills within the
Refer Regulations 7(g)	school and across the Kahui Ako.
How will we achieve or make progress towards our strategic goals? What high-level tangible steps will you take that will work towards achieving your strategic goals - these will then be broken down into more detail in the annual implementation plans. These must be based on the identities, needs and aspirations or your school community. Some of these need to show giving effect to Te Tiriti o Waitangi	Objective 1 • Teaching staff will work alongside DMIC facilitators building their knowledge and skills in teaching mathematics. • Implement teaching approaches in a way that meet the needs of tamariki in the classes. • Teachers to work collaboratively and support each other as we embed all aspects of teaching mathematics and DMIC across the school. • Ensure all teachers are following the school processes for teaching mathematics. Objective 2 • Identified teachers will take part in Kahui Ako Incubator workshops and work towards achieving goals they set as a part of this. • Teachers will be provided the opportunity to lead in areas of strength and/or interest within the school and
and identifying and catering to students whose needs have not yet been well met. Refer Regulations 7(e), 7(f)	 Teachers will be provided the opportunity to lead in areas of strength and/or interest within the school and across the Kahui Ako. School leadership to actively support teachers in developing leadership skills and using these for the benefit of tamariki, colleagues, peers and the school community.
How will you measure success? You might want to consider: How will you know how well you have achieved your goals? How will you evaluate impact and learn about what worked, why it worked and what to do next? What success indicators/tools/rubrics will you use to measure the shifts in practice and changes to learner outcomes? What sources of evidence will you gather to support your evaluation? Who will be involved in gathering and making sense of the evidence? Refer Regulations 7(g) Responsibility Who will be involved?	Objective 1 • Teachers will identify strengths and areas for development, adapting their teaching practice where appropriate following observing their teaching and discussions with a colleague. • Teaching approaches and lessons will reflect tamariki in the classes and their needs. • Using the DMIC approach to teaching mathematics, we will tamariki will engage learning and make progress achieving personal success. Objective 2 • Teachers will use their leadership skills in all aspects of their role. • Teachers will take on leadership roles successfully across the school and within the Kahui Ako sharing responsibilities and growing the capability of our staff and colleagues. • All teaching staff • Colleagues from our Kahui Ako • DMIC Mentors and other outside supports
Timeframe When will the work take place during the year? Review How did we go? What did we achieve?	Terms 1-4 Term 1 • Term 2 • Term 3 • •

Annual Targets 2024



Specific Actions to be completed	Timeframe	Responsibility	Indicators of Progress	Analysis of Variance / Future Action
dentify writing levels and learning needs using the writing	Term 1 – on-	Leadership	Target groups identified and recorded.	Planning for next year:
matrix, teacher knowledge and observations along with the	going	Team,	These are shared with teachers so they are	•
previous years progress and achievement information in Term	throughout the	syndicates and	clear about who their target children are.	
1.	year	teaching teams	_	
	On-going	_	On-going monitoring of identified students	
Specifically identify the students who make up the target			and progress through the work they do.	
groups. These students are working below the expected				
curriculum level.			Annual target students are included in	
			teacher planning and monitoring documents.	
Link writing into the structured literacy approach across the				
school. Provide support and resources to teachers as they use			Writing will be linked into Structured Literacy	
this approach in their classrooms and with withdrawal groups.			across the school.	
Evaluate our teaching practices to ensure we are meeting the			We will evaluate the impact Structured	
needs of the children across the school.			Literacy is having on learners throughout the	
			year and connections to the writing	
Feacher to take part in PLD within our school and across the			programme.	
Kahui Ako.			programme.	
			Our Literacy Implementation Folder will	
Ensure our Literacy Implementation Folder is a living			reflect our approach to teaching literacy.	
document and reflects current practices.			reflect our approach to teaching incrucy.	
abeament and reneets carrent practices.			Active support structures are built between	
Use reading and writing matrices as formative assessment			home and school for identified students.	
cools, recording what students can do and identifying next			Parents are able to support learning at	
			home.	
steps.			nome.	
Targeted support in the areas that we have identified as areas			Student's work is moderated, and next steps	
for development for these students and discussing next steps			are evident to the teachers and students.	
with them so they are aware of what they can do and what				
			Interventions are evaluated to gauge their effectiveness.	
their next steps are.		\vee	enectiveness.	
Encouraging parents to be actively involved with literacy at	\checkmark		Formative assessments will inform next steps	
nome, being specific about what their children's needs/gaps			and focus areas.	
are.			and focus areas.	
מוכ.			eTap data entry points are clearly established	
Planned interventions area implemented using appropriate			and processes developed for when data is	
Planned interventions area implemented using appropriate			entered and how this is used.	
strategy or approach and support based on need.			chilered and now this is used.	
Monitor programs at the and of each term using intervention			The Leadership Team and teachers will were	
Monitor progress at the end of each term using intervention			The Leadership Team and teachers will work	
sheets and data gathering processes.			together to develop and implement a	
			programme of support for students who	
Share information at monitoring syndicate and staff meetings throughout the year.			require it.	